



## **ROUTING SLIP**

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CIA-RDP90G01353R001500050004-1 DATE INFO 10: INITIAL **ACTION** DCI 1 2 **DDCI**  $\overline{X}$ **EXDIR** 3 D/ICS 4 5 DDI 6 DDA χ 7 **DDO** DDS&T 8 9 Chm/NIC 10 GC IG 11 12 Compt χ 13 D/OCA D/PAO 14 11/1 15 D/PERS D/Ex Staff 16 17 18 19 20 21 22 **SUSPENSE** Remarks D/Executive Secretary . 29 Jan 88 3637

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General Services Administration 88-0253x Washington, DC 20405

Rec'd ER 28 19an '88

January 6, 1988

Dear Mr. Webster:

I am pleased to announce that the President has signed the permanent fiscal year 1988 continuing resolution which includes provisions converting the supply operations of the Federal Supply Service (FSS) from an appropriated funding mechanism to one of a full cost recovery method, or industrial funding.

We are convinced, as we were when I first wrote to you concerning this proposed legislation last February, that this full cost recovery approach affords advantages for the agencies FSS serves and for the Government as a whole. It relieves us of dependency upon an appropriation which has not always allowed us to adapt to the changing demands of the customers we serve.

Beginning February 1, 1988, a surcharge will be added to the prices charged for the goods supplied through the FSS stock (wholesale and retail) and special order programs. FSS will, thereby, recover the cost of contracting and item management including warehousing of stocked items. This funding mechanism affords us the ability to adjust to customer demand which translates into more responsive services to your agency.

Further, under industrial funding, FSS will make the transition from its status as a "mandatory" to a "preferred" source of supply. This heightens our sensitivity and dedication to keeping our pricing structure competitive, by achieving even deeper discounts as we contract for products, by streamlining operations for even greater efficiencies and economy, and by achieving and sustaining quality in the products and the supply services we provide. Competition with private sector sources, in quality, price, and timely service, will provide a selfperpetuating incentive to reduce the total cost of logistics services and thereby the total cost of the Government. Regulatory changes associated with this change are under development. It is important to note that these changes do not affect the status of the Federal Prison Industries or National Industries for the Blind or Severely Handicapped, Inc., which remain mandatory sources.



L-237-11

FSS functions which are regulatory or not easily trackable to individual customer usage will continue to be funded by an appropriation. These are travel and transportation, transportation audits, personal property reutilization, surplus donation and excess property disposal, and the Federal Supply Schedule program. This we believe will address many of the concerns previously registered by several customer agencies.

I wish to thank you and those within your agency who have participated in the evolution of this legislation and in the planning essential to its successful implementation.

We appreciate and depend upon your continued support as we implement this more competitive and service-oriented means of providing supplies and services.

Sincerely,

Terence C. Golden

The Honorable William H. Webster Director Central Intelligence Agency Washington, DC 20505

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## Administrator General Services Administration Washington, DC 20405

87-0748X

February 17, 1987

Dear Mr. Gates:

The Office of Management and Budget has released for comment a draft bill authorizing the funding of our Federal Supply Service (FSS) operations through a full-cost recovery mechanism. We have supported this proposed legislation for two reasons. First, we see it as a means by which our procurement and supply services can achieve stability and consistency by freeing them from dependency on an often fluctuating appropriated funding approach. The influences of budgetary changes from year-to-year have affected the quality and level of service which FSS has provided. Criticism of FSS' reliability as a supply source has prompted us to formulate this full-cost recovery solution.

Secondly, we see this as an opportunity to increase competition and economy in Governmentwide logistics operations. Incentive to keep our pricing structure competitive is found in the legislative provision which conveys that FSS will be a preferred but not a mandatory source. If an agency finds it can serve its own requirement through a commercial source at less total cost to the Government, it is permitted to do so. The modest increase in our pricing structure (e.g., averaging 3 percent in our direct delivery program and 9 percent via our stock program) will not undermine the highly competitive nature of our supply sources. Nevertheless, we will continue to find in this legislation, a self-perpetuating incentive to strive for even greater efficiencies in FSS operations and deeper discounts in our contract prices.

The advantage to the Government as a whole, and to each agency we serve, is found in these two objectives. I, therefore, encourage your support of the legislation and welcome constructive comment on improvements which might aid in its implementation in the 1988 budget cycle.

Sincerely,

Terence C. Golden

The Honorable Robert M. Gates Acting Director Central Intelligence Agency Washington, DC 20505

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